



Course Syllabus  
**Leadership in the Military Domain**

Ledarskap i militär verksamhet

<b>Course Code</b>	1LL064	<b>Main Field of Study</b>	Leadership, and Command & Control for Defence, Crisis Management and Security
<b>Valid from Semester</b>	Autumn 2023	<b>Department</b>	Department of Leadership and Command & Control
<b>Education Cycle</b>	Basic level	<b>Subject</b>	Leadership and Command & Control
<b>Scope</b>	7.5	<b>Language of Instruction</b>	The teaching is conducted in English.
<b>Progression</b>	G1N	<b>Decided by</b>	The Research and Education Board's Course Syllabus Committee at the Swedish Defence University
<b>Grading Scale</b>	Fail, Pass, Pass with Distinction	<b>Decision date</b>	2022-11-22
<b>Revision</b>	1.0		

### Entry Requirements

A minimum of 180 credits including thesis work of at least 15 credits. English equivalent to English 6/English B.

### Course Content and Structure

The course examines leadership in the military domain based around four different themes: leadership theory, leadership in organizations, mission type tactics (mission command) and military ethics. The purpose throughout the course is to combine the overarching theoretical framework with practical questions and insights from real military experiences.

Course delivery is through introductory lectures, independent literature studies and in-depth seminars. Through the coursework, participants deepen their critical thinking of how leadership theories can be practically applied in the military domain and vice versa. The course ends with a written assignment.

### Intended Learning Outcomes

After completing the course, the student should be able to:

#### *Knowledge and understanding*

- account for key leadership challenges in the military domain, based on a variety of leadership theories,
- explain professional ethical principles and societal values and how they relate to the military officer's profession,

#### *Skills and abilities*

- relate leadership and organizational models to military command philosophy,
- apply organizational views to leadership relations in the professional military context.

### Type of Instruction

Seminars

Lectures

Group Work

### Assessment

#### Examination

Scope: 7.5

Grading Scale: Fail, Pass, Pass with Distinction

The course is examined through compulsory seminars and one individually written assignment



The course is examined through compulsory seminars and one mandatory written assignment.

### **Grading**

In order to achieve a pass (G) for the course, a pass (G) is required for the written examination together with constructive participation in the compulsory seminars.

To achieve a pass with distinction (VG) for the course, a pass with distinction (VG) is required for the written examination in addition to the requirements stipulated for a pass (G).

The examiner may decide that supplementary work is required in order for a passing grade to be achieved. Examination papers submitted late will not be graded, unless there are special reasons, which have been approved by the examiner. Supplementary assignments are to be submitted no later than five working days after the notification of results and the supplementary assignment for the examination in question, unless there are special reasons, which have been approved by the examiner.

Grading criteria are reported in the Course Description.

### **Restrictions in Number of Examinations**

There is no limit on the total number of examination opportunities.

### **Restrictions Concerning Degree**

The course can not be included in a degree with another course whose content fully or partially corresponds to the content of this course.

### **Transitional Provisions**

When the course is no longer given or when the course content has changed substantially, the student has the right to be examined once per semester during a three-term period in accordance with this syllabus.

### **Miscellaneous**

If the Swedish Defence University has formally decided that the student is entitled to receive special educational support due to a disability, the examiner may decide on alternative forms of examination for the student.

The course director will conduct an evaluation on the completion of the course, which will form the basis for any changes to the course.

**Reading List**  
**Leadership in the Military Domain**

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<b>Course Code</b>	1LL064
<b>Revision</b>	1.0
<b>Reading List Valid from Date</b>	--
<b>Reading List Decided Date</b>	--

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**Course literature**

Larsson, G., Lundin, J. & Zander, A. (2028), The leadership model: the art of matching individual and organizational characteristics, 151pp.

Lucas, G. (2016), Military ethics: what everyone needs to know, 280 pp.

Shamir, E. (2011), Transforming command: the pursuit of mission command in the U.S., British and Israeli armies, 269 pp.

Yukl, G. (2013), Leadership in organizations (8th ed.), chosen chapters, 524 pp.