



Course Syllabus
Leadership within the Officers' Profession for Engineers

Ledarskap inom officersprofessionen för ingenjörer

Course Code	1LL056	Main Field of Study	Leadership in Demanding Situations
Valid from Semester	Spring 2022	Department	Department of Leadership and Command & Control
Education Cycle	Basic level	Subject	Leadership and Command & Control
Scope	7.5	Language of Instruction	The teaching is conducted in English.
Progression	G1N	Decided by	The Research and Education Board's Course Syllabus Committee at the Swedish Defence University
Grading Scale	Fail, Pass, Pass with Distinction	Decision date	2022-01-01
Revision	1.0		

Entry Requirements

Admitted to the Master's Programme in Defence and Security Systems Development.

Course Content and Structure

The purpose of the course is twofold;

- to give the student basic knowledge of and understanding for the military domain, taking a critical stance, and
- to give the student basic knowledge of and understanding for the requirements of the officers' profession, both from a leadership theories perspective and from that of military experience.

The course focuses on the officers profession with an emphasis on military leadership, from an individuals perspective as well as a societal perspective. The scope includes; the organizing of military units, leadership challenges and ethical dimensions of commanding military units in crisis and in war.

Intended Learning Outcomes

After completed course the student should be able to:

- explain central leadership challenges in the military domain, based upon different leadership theories perspectives,
- discuss professional ethic principles and societal values in relation to the military officer's profession,
- relate leadership theory models and concepts to military command philosophy, and to
- use organization theoretical perspectives on leadership relations in military structures and professional contexts.

Type of Instruction

Teaching will be conducted in the form of lectures, seminars, group work and independent study.

Assessment

Examination

Scope: 7.5

Grading Scale: Fail, Pass, Pass with Distinction

Examination will be by seminars and one individual written examination.

Grading

In order to achieve a pass with merit (VG) for the course, a pass with merit (VG) is required for the written examination together with constructive participation at compulsory seminars.



In order to achieve a pass (G) for the course, a pass (G) is required for the written examination together with constructive participation at compulsory seminars.

The examiner may decide that supplementary work is required in order for a pass grade to be achieved. Examination papers submitted late will not be graded, unless there are special reasons, which have been approved by the examiner. Supplementary assignments are to be submitted no later than five working days after the notification of results and the supplementary assignment for the examination in question, unless there are special reasons, which have been approved by the examiner.

Restrictions in Number of Examinations

There is no limit on the total number of examination opportunities.

Restrictions Concerning Degree

The course cannot be part of a degree whose content is wholly or partly in accordance with the content of this course.

Transitional Provisions

When a course is no longer provided or when the content of a course has been significantly altered, the student retains the right to be examined in accordance with this course syllabus once per term during a three-term period.

Miscellaneous

The course is held as a compulsory element of the Master's Programme in Defence and Security Systems Development for students who have completed an engineering programme or equivalent.

On the completion of the course, an evaluation will be conducted under the auspices of the course director which will form the basis for any changes to the course.

If the student has a decision from the Swedish Defence University stating the need for extra pedagogical support because of a functional disability, the examiner may decide on alternative examination forms for the student.

Reading List**Leadership within the Officers' Profession for Engineers**

Ledarskap inom officersprofessionen för ingenjörer

Course Code	1LL056
Revision	1.0
Reading List Valid from Date	--
Reading List Decided Date	--

Course literature

Larsson, G., Lundin, J. & Zander, A. (2028), The leadership model: the art of matching individual and organizational characteristics, 151pp.

Lucas, G. (2016), Military ethics: what everyone needs to know, 280 pp.

Shamir, E. (2011), Transforming command: the pursuit of mission command in the U.S., British and Israeli armies, 269 pp.

Yukl, G. (2013), Leadership in organizations (8th ed.), chosen chapters, 524 pp.